CITY OF CHILLIWACK

2024-2033 FINANCIAL PLAN

| Summary | | | | | | | | | | | | |
|--|--------------|--------------|--------------|----------------|--------------|-------------|--------------|---------------|--------------|-------------|-------------|--------------------------|
| Summary | 2024 | 2024 | 2024 | 2024 | 2025 | 2025 | 2025 | 2025 | 2026 | 2026 | 2026 | 2026 |
| | General | Water | Sewer | 2021 | General | Water | Sewer | 2020 | General | Water | Sewer | 2020 |
| Revenues | | | | | | | | | | | | |
| Property Taxes | 104,777,700 | | | \$ 104,777,700 | 110,858,500 | | 9 | 6 110,858,500 | 116,218,000 | | S | 6 116,218,000 |
| Grants-In-Lieu & Special Assessments | 7,706,400 | | | 7,706,400 | 7,931,400 | | | 7,931,400 | 8,156,400 | | | 8,156,400 |
| Sales of Services | 25,953,300 | 11,847,500 | 16,202,000 | 54,002,800 | 26,243,500 | 12,490,000 | 17,075,000 | 55,808,500 | 26,418,600 | 13,049,500 | 17,836,000 | 57,304,100 |
| Licences, Permits, Penalties & Fines | 4,506,000 | ,- , | -, - , | 4,506,000 | 4,541,000 | , , | ,, | 4,541,000 | 4,576,000 | -,, | , | 4,576,000 |
| Return on Investments | 1,400,000 | 165,000 | 165,000 | 1,730,000 | 1,500,000 | 165,000 | 165,000 | 1,830,000 | 1,600,000 | 165,000 | 165,000 | 1,930,000 |
| Government Grants & Transfers | 9,350,000 | - | , | 9,350,000 | 9,252,000 | , | , | 9,252,000 | 8,245,000 | , | , | 8,245,000 |
| Other | 1,149,000 | 460,000 | 945,000 | 2,554,000 | 1,149,000 | 460.000 | 945.000 | 2.554.000 | 1,149,000 | 460.000 | 945.000 | 2.554.000 |
| Transfer from Operating Reserves | 8,025,500 | , | , | 8,025,500 | 1,659,200 | , | , | 1,659,200 | 1,415,100 | , | | 1,415,100 |
| Transfer from Development Cost Charges Reserves | 459,500 | | | 459,500 | 294,500 | | | 294,500 | 294,500 | | | 294,500 |
| Transfer from Equity in Capital Assets | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 |
| | | | 0,000,000 | 20,000,000 | | | , , | | | | | |
| E | 177,827,400 | 15,972,500 | 22,312,000 | \$ 216,111,900 | 177,929,100 | 16,615,000 | 23,185,000 😫 | 8 217,729,100 | 182,572,600 | 17,174,500 | 23,946,000 | 8 223,693,100 |
| Expenditures General Government | 16 760 050 | | | \$ 16,760,350 | 15,821,850 | | 9 | 6 15,821,850 | 16,629,850 | | | 6 16,629,850 |
| | 16,760,350 | | | | | | 1 | 61,796,200 | | | | 63,568,000 |
| Protection to Persons & Property | 59,485,800 | | | 59,485,800 | 61,796,200 | | | | 63,568,000 | | | |
| Transportation and Public Works Environmental Health Services | 26,895,800 | | | 26,895,800 | 22,486,300 | | | 22,486,300 | 23,354,300 | | | 23,354,300 17,256,400 |
| | 16,292,400 | 0 405 500 | 44 000 500 | 16,292,400 | 17,220,400 | 0 500 500 | 10 701 500 | 17,220,400 | 17,256,400 | 0 705 500 | 40.005 500 | |
| Water & Sewer Services | 00 000 000 | 8,485,500 | 11,308,500 | 19,794,000 | 00.044.000 | 8,592,500 | 10,721,500 | 19,314,000 | 00 000 000 | 8,765,500 | 10,885,500 | 19,651,000 |
| Parks, Recreation & Cultural Services | 29,886,000 | | | 29,886,000 | 30,044,300 | | | 30,044,300 | 30,030,600 | | | 30,030,600 |
| Planning & Development | 4,844,550 | | | 4,844,550 | 4,894,050 | | | 4,894,050 | 5,199,050 | | | 5,199,050 |
| Interest & Other | 325,000 | 0 500 000 | F 000 000 | 325,000 | 325,000 | | E 000 000 | 325,000 | 325,000 | | | 325,000 |
| Amortization | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 |
| Transfer to Funds | 4 05 4 000 | 100.000 | 500 500 | 0.044.500 | | | 700 500 | | 0.044.000 | 004 500 | | E 000 000 |
| Operating Reserves | 1,854,000 | 492,000 | 598,500 | 2,944,500 | 3,506,000 | 982,500 | 793,500 | 5,282,000 | 3,341,900 | 981,500 | 1,605,500 | 5,928,900 |
| Capital Funds | 2,237,500 | 3,495,000 | 5,405,000 | 11,137,500 | 2,510,000 | 3,540,000 | 6,670,000 | 12,720,000 | 3,142,500 | 3,927,500 | 6,455,000 | 13,525,000 |
| Equipment Replacement Reserve | 2,596,000 | | | 2,596,000 | 2,675,000 | | | 2,675,000 | 2,675,000 | | | 2,675,000 |
| General Capital Reserve | 2,150,000 | | | 2,150,000 | 2,150,000 | | | 2,150,000 | 2,550,000 | | | 2,550,000 |
| | 177,827,400 | 15,972,500 | 22,312,000 | \$ 216,111,900 | 177,929,100 | 16,615,000 | 23,185,000 | 5 217,729,100 | 182,572,600 | 17,174,500 | 23,946,000 | 5 223,693,100 |
| Annual Surplus Before Capital | - | - | - | \$- | - | - | - \$ | - | - | - | - \$ | - 3 |
| Capital Expenditures | (93,667,700) | (19,980,000) | (49,229,000) | (162,876,700) | (28,792,500) | (6,340,000) | (12,380,000) | (47,512,500) | (28,742,500) | (7,215,000) | (9,605,000) | (45,562,500) |
| Government Grants Related to Capital | 13,240,500 | / | 18,378,000 | 31,618,500 | 120,000 | | - | 120,000 | 120,000 | , | | 120,000 |
| Developer and Other Contributions Related to Capital | 4,819,000 | 1,200,000 | 575,000 | 6,594,000 | 2,850,000 | 1,200,000 | 500,000 | 4,550,000 | 2,750,000 | 1,200,000 | 500,000 | 4,450,000 |
| Transfer from Funds for Capital | | | , | | | | | | | | , - | |
| General Capital Reserve | 12,487,000 | | | 12,487,000 | 1,250,000 | | | 1,250,000 | 3,215,000 | | | 3,215,000 |
| Equipment Replacement Reserve | 5,040,000 | | | 5,040,000 | 5,400,000 | | | 5,400,000 | 4,650,000 | | | 4,650,000 |
| Development Cost Charges | 34,143,000 | 6,437,500 | 6,628,000 | 47,208,500 | 8,510,000 | 1,200,000 | 1,470,000 | 11,180,000 | 12,380,000 | 1,687,500 | 1,330,000 | 15,397,500 |
| Current Operations | 2,237,500 | 3,495,000 | 5,405,000 | 11,137,500 | 2,510,000 | 3,540,000 | 6,670,000 | 12,720,000 | 3,142,500 | 3,927,500 | 6,455,000 | 13,525,000 |
| Operating Reserves | 21,700,700 | 8,847,500 | 18,243,000 | 48,791,200 | 8,152,500 | 400,000 | 3,740,000 | 12,292,500 | 2,485,000 | 400,000 | 1,320,000 | 4,205,000 |
| Annual Surplus | \$ - | \$-\$ | - | \$- | \$ - | \$- | \$-\$ | 3 - | \$ - | \$- | \$ - 5 | ; - |
| | | | | | | | | | | | | |

| | 2027 General | 2027 Water | 2027 Sewer | 2027 | 2028 General | 2028 Water | 2028 Sewer | 2028 | 2029 General | 2029 Water | 2029 Sewer | 2029 |
|---|-----------------|---------------|---------------|-------------------------|-----------------|---------------|---------------|--------------------------|------------------------|---------------|---------------|--------------------------|
| Revenues | | | | | | | | | | | | |
| Property Taxes | 117,604,600 | | | \$ 117,604,600 | 118,991,200 | | \$ | 118,991,200 | 120,377,800 | | | \$ 120,377,800 |
| Grants-In-Lieu & Special Assessments | 8,381,400 | | | 8,381,400 | 8,606,400 | | | 8,606,400 | 8,831,400 | | | 8,831,400 |
| Sales of Services | 26,491,400 | 13,175,000 | 18,005,000 | 57,671,400 | 26,755,000 | 13,300,500 | 18,176,000 | 58,231,500 | 27,010,200 | 13,425,000 | 18,347,000 | 58,782,200 |
| Licences, Permits, Penalties & Fines | 4,586,000 | | | 4,586,000 | 4,596,000 | | | 4,596,000 | 4,606,000 | | | 4,606,000 |
| Return on Investments | 1,700,000 | 165,000 | 165,000 | 2,030,000 | 1,700,000 | 165,000 | 165,000 | 2,030,000 | 1,700,000 | 165,000 | 165,000 | 2,030,000 |
| Government Grants & Transfers | 8,130,000 | | | 8,130,000 | 8,130,000 | | | 8,130,000 | 8,130,000 | | | 8,130,000 |
| Other | 1,149,000 | 460,000 | 945,000 | 2,554,000 | 1,149,000 | 460,000 | 945,000 | 2,554,000 | 1,149,000 | 460,000 | 945,000 | 2,554,000 |
| Transfer from Operating Reserves | 2,107,300 | | | 2,107,300 | 1,309,700 | | | 1,309,700 | 1,222,500 | | | 1,222,500 |
| Transfer from Development Cost Charges Reserves | 294,500 | | | 294,500 | 294,500 | | | 294,500 | 294,500 | | | 294,500 |
| Transfer from Equity in Capital Assets | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 |
| F | 184,944,200 | 17,300,000 | 24,115,000 | \$ 226,359,200 | 186,031,800 | 17,425,500 | 24,286,000 \$ | 227,743,300 | 187,821,400 | 17,550,000 | 24,457,000 | \$ 229,828,400 |
| Expenditures | 17 040 050 | | | A 7 0 40 0 50 | 47 004 050 | | ¢ | 47.004.050 | 47.004.050 | | | \$ 17.004.850 |
| General Government | 17,642,850 | | | \$ 17,642,850 | 17,094,850 | | \$ | | 17,004,850 | | | •,•••.,••• |
| Protection to Persons & Property | 65,408,000 | | | 65,408,000 | 65,448,000 | | | 65,448,000 | 66,003,000 | | | 66,003,000 |
| Transportation and Public Works | 23,954,300 | | | 23,954,300 | 24,254,300 | | | 24,254,300 | 24,639,300 | | | 24,639,300 |
| Environmental Health Services Water & Sewer Services | 17,321,400 | 0 705 500 | 11.055.500 | 17,321,400 | 17,437,400 | 0 705 500 | 10 005 500 | 17,437,400 19,571,000 | 17,555,400 | 0 705 500 | 10.005 500 | 17,555,400 19,701,000 |
| | 20,000,000 | 8,765,500 | 11,655,500 | 20,421,000 | 20.040.000 | 8,765,500 | 10,805,500 | | 00 000 000 | 8,765,500 | 10,935,500 | 30.223.600 |
| Parks, Recreation & Cultural Services | 30,296,600 | | | 30,296,600 | 30,049,600 | | | 30,049,600 | 30,223,600 | | | |
| Planning & Development Interest & Other | 5,249,050 | | | 5,249,050 | 5,349,050 | | | 5,349,050 | 5,394,050 | | | 5,394,050 |
| | 325,000 | 0 500 000 | 5 000 000 | 325,000 | 325,000 | 0 500 000 | 5 000 000 | 325,000 | 325,000 | 0 500 000 | 5 000 000 | 325,000 |
| Amortization | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 |
| Transfer to Funds | 0 4 50 000 | 4 404 500 | 4 0 4 4 5 0 0 | 0 404 000 | 0.070.400 | 0 400 500 | 0.000 500 | 7.045.400 | 0 400 700 | 0 000 500 | | 40 500 700 |
| Operating Reserves | 3,152,000 | 1,194,500 | 1,844,500 | 6,191,000 | 3,276,100 | 2,132,500 | 2,236,500 | 7,645,100 | 3,493,700 | 2,039,500 | 5,059,500 | 10,592,700 |
| Capital Funds Equipment Replacement Reserve | 1,870,000 | 3,840,000 | 5,615,000 | 11,325,000 2,675,000 | 3,072,500 | 3,027,500 | 6,244,000 | 12,344,000 2,675,000 | 3,457,500 2,675,000 | 3,245,000 | 3,462,000 | 10,164,500 2,675,000 |
| | 2,675,000 | | | | 2,675,000 | | | | | | | |
| General Capital Reserve | 2,550,000 | | | 2,550,000 | 2,550,000 | | | 2,550,000 | 2,550,000 | | | 2,550,000 |
| | 184,944,200 | 17,300,000 | 24,115,000 | \$ 226,359,200 | 186,031,800 | 17,425,500 | 24,286,000 \$ | 227,743,300 | 187,821,400 | 17,550,000 | 24,457,000 | \$ 229,828,400 |
| Annual Surplus Before Capital | - | - | - | \$- | - | - | - \$ | - | - | - | - | \$- |
| Capital Expenditures | (21,860,000) | (6,040,000) | (7,380,000) | (35,280,000) | (34,752,500) | (4,565,000) | (16,870,000) | (56,187,500) | (23,072,500) | (5,215,000) | (4,615,000) | (32,902,500) |
| Government Grants Related to Capital | 120,000 | | | 120,000 | 120,000 | | 6,635,000 | 6,755,000 | 2,700,000 | | | 2,700,000 |
| Developer and Other Contributions Related to Capital | 2,750,000 | 1,200,000 | 500,000 | 4,450,000 | 2,750,000 | 1,200,000 | 500,000 | 4,450,000 | 2,750,000 | 1,200,000 | 500,000 | 4,450,000 |
| Transfer from Funds for Capital | | | | | | | | | | | | |
| General Capital Reserve | 3,100,000 | | | 3,100,000 | 2,050,000 | | | 2,050,000 | 3,275,000 | | | 3,275,000 |
| Equipment Replacement Reserve | 1,780,000 | | | 1,780,000 | 4,950,000 | | | 4,950,000 | 1,500,000 | | | 1,500,000 |
| Development Cost Charges | 7,675,000 | - | 1,265,000 | 8,940,000 | 18,410,000 | 337,500 | 1,176,000 | 19,923,500 | 7,780,000 | 770,000 | 353,000 | 8,903,000 |
| Current Operations | 1,870,000 | 3,840,000 | 5,615,000 | 11,325,000 | 3,072,500 | 3,027,500 | 6,244,000 | 12,344,000 | 3,457,500 | 3,245,000 | 3,462,000 | 10,164,500 |
| Operating Reserves | 4,565,000 | 1,000,000 | - | 5,565,000 | 3,400,000 | - | 2,315,000 | 5,715,000 | 1,610,000 | | 300,000 | 1,910,000 |
| Annual Surplus | \$ - | \$- | \$ - | \$- | \$- | \$ - | \$-\$ | - | \$- | \$ - | \$ - | \$ - |

| | 2030 General | 2030 Water | 2030 Sewer | 2030 | 2031 General | 2031 Water | 2031 Sewer | 2031 | 2032 General | 2032 Water | 2032 Sewer | 2032 |
|---|-----------------|---------------|---------------|----------------|-----------------|---------------|---------------|--------------|-----------------|---------------|---------------|----------------|
| Revenues | | | | | | | | | | | | |
| Property Taxes | 121,876,300 | | 9 | \$ 121,876,300 | 123,398,500 | | \$ | ,, | 124,920,700 | | 5 | \$ 124,920,700 |
| Grants-In-Lieu & Special Assessments | 9,056,400 | | | 9,056,400 | 9,281,400 | | | 9,281,400 | 9,506,400 | | | 9,506,400 |
| Sales of Services | 27,227,000 | 13,564,000 | 18,536,000 | 59,327,000 | 27,460,400 | 13,703,000 | 18,725,000 | 59,888,400 | 27,700,500 | 13,841,000 | 18,913,000 | 60,454,500 |
| Licences, Permits, Penalties & Fines | 4,616,000 | | | 4,616,000 | 4,626,000 | | | 4,626,000 | 4,636,000 | | | 4,636,000 |
| Return on Investments | 1,700,000 | 165,000 | 165,000 | 2,030,000 | 1,700,000 | 165,000 | 165,000 | 2,030,000 | 1,700,000 | 165,000 | 165,000 | 2,030,000 |
| Government Grants & Transfers | 8,245,000 | 400.000 | 0.45.000 | 8,245,000 | 8,130,000 | 100.000 | | 8,130,000 | 8,130,000 | | | 8,130,000 |
| Other | 1,149,000 | 460,000 | 945,000 | 2,554,000 | 1,149,000 | 460,000 | 945,000 | 2,554,000 | 1,149,000 | 460,000 | 945,000 | 2,554,000 |
| Transfer from Operating Reserves | 1,375,700 | | | 1,375,700 | 1,763,300 | | | 1,763,300 | 895,200 | | | 895,200 |
| Transfer from Development Cost Charges Reserves Transfer from Equity in Capital Assets | 294,500 | 0 500 000 | 5 000 000 | 294,500 | 294,500 | 0 500 000 | F 000 000 | 294,500 | 294,500 | 0 500 000 | 5 000 000 | 294,500 |
| I ransfer from Equity in Capital Assets | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 |
| Expenditures | 190,039,900 | 17,689,000 | 24,646,000 | \$ 232,374,900 | 192,303,100 | 17,828,000 | 24,835,000 \$ | 234,966,100 | 193,432,300 | 17,966,000 | 25,023,000 | \$ 236,421,300 |
| General Government | 17,094,850 | | d | 17,094,850 | 17,389,850 | | \$ | 17,389,850 | 16,964,850 | | 5 | 16,964,850 |
| Protection to Persons & Property | 66,758,000 | | | 66,758,000 | 68,213,000 | | Ψ | 68,213,000 | 68,448,000 | | , | 68.448.000 |
| Transportation and Public Works | 25,204,300 | | | 25,204,300 | 25,289,300 | | | 25,289,300 | 25,889,300 | | | 25,889,300 |
| Environmental Health Services | 17,925,400 | | | 17.925.400 | 17.846.400 | | | 17,846,400 | 17.918.400 | | | 17,918,400 |
| Water & Sewer Services | ,020,100 | 8.915.500 | 10,805,500 | 19,721,000 | ,0.10,100 | 8.765.500 | 10,990,500 | 19,756,000 | 17,010,100 | 8.765.500 | 11,740,500 | 20,506,000 |
| Parks, Recreation & Cultural Services | 30,109,600 | 0,010,000 | 10,000,000 | 30,109,600 | 30,626,600 | 0,700,000 | 10,000,000 | 30,626,600 | 30.011.600 | 0,700,000 | 11,7 10,000 | 30,011,600 |
| Planning & Development | 5,294,050 | | | 5,294,050 | 5,399,050 | | | 5,399,050 | 5,519,050 | | | 5,519,050 |
| Interest & Other | 325,000 | | | 325,000 | 325,000 | | | 325,000 | 325,000 | | | 325,000 |
| Amortization | 14,500,000 | 3.500.000 | 5.000.000 | 23.000.000 | 14,500,000 | 3.500.000 | 5.000.000 | 23,000,000 | 14,500,000 | 3.500.000 | 5.000.000 | 23.000.000 |
| Transfer to Funds | , | -,, | -,, | -, | , | -,, | -, | -, | , | -,, | -, | -,, |
| Operating Reserves | 3,823,700 | 1,813,500 | 1,020,500 | 6,657,700 | 3,991,400 | 2,247,500 | 1,752,000 | 7,990,900 | 4,623,600 | 2,950,500 | 5,502,500 | 13,076,600 |
| Capital Funds | 3,480,000 | 3,460,000 | 7,820,000 | 14,760,000 | 3,197,500 | 3,315,000 | 7,092,500 | 13,605,000 | 3,707,500 | 2,750,000 | 2,780,000 | 9,237,500 |
| Equipment Replacement Reserve | 2,675,000 | | | 2,675,000 | 2,675,000 | | | 2,675,000 | 2,675,000 | | | 2,675,000 |
| General Capital Reserve | 2,850,000 | | | 2,850,000 | 2,850,000 | | | 2,850,000 | 2,850,000 | | | 2,850,000 |
| | 190,039,900 | 17,689,000 | 24,646,000 | \$ 232,374,900 | 192,303,100 | 17,828,000 | 24,835,000 \$ | 234,966,100 | 193,432,300 | 17,966,000 | 25,023,000 | \$ 236,421,300 |
| Annual Surplus Before Capital | - | - | - 9 | 6 - | - | - | - \$ | - | - | - | - 5 | ş - |
| Capital Expenditures | (31,610,000) | (6,970,000) | (12,905,000) | (51,485,000) | (22,782,500) | (5,715,000) | (9,020,000) | (37,517,500) | (25,712,500) | (3,950,000) | (4,680,000) | (34,342,500) |
| Government Grants Related to Capital | 3,320,000 | | | 3,320,000 | 3,245,000 | | | 3,245,000 | 120,000 | | | 120,000 |
| Developer and Other Contributions Related to Capital | 2,750,000 | 1,200,000 | 500,000 | 4,450,000 | 2,750,000 | 1,200,000 | 500,000 | 4,450,000 | 2,750,000 | 1,200,000 | 500,000 | 4,450,000 |
| Transfer from Funds for Capital | | | | | | | | | | | | |
| General Capital Reserve | 2,500,000 | | | 2,500,000 | 950,000 | | | 950,000 | 3,550,000 | | | 3,550,000 |
| Equipment Replacement Reserve | 1,840,000 | | | 1,840,000 | 1,995,000 | | | 1,995,000 | 1,500,000 | | | 1,500,000 |
| Development Cost Charges | 13,885,000 | 2,310,000 | 1,880,000 | 18,075,000 | 8,100,000 | 1,200,000 | 1,427,500 | 10,727,500 | 9,410,000 | | 1,150,000 | 10,560,000 |
| Current Operations | 3,480,000 | 3,460,000 | 7,820,000 | 14,760,000 | 3,197,500 | 3,315,000 | 7,092,500 | 13,605,000 | 3,707,500 | 2,750,000 | 2,780,000 | 9,237,500 |
| Operating Reserves | 3,835,000 | - | 2,705,000 | 6,540,000 | 2,545,000 | | - | 2,545,000 | 4,675,000 | | 250,000 | 4,925,000 |
| Annual Surplus | \$ - | \$- | \$ - 9 | - 6 | \$ - | \$- | \$-\$ | - | \$- | \$ - | \$ - \$ | - |

| | 2033 | 2033 | 2033 | 2033 |
|--|--------------|-------------|---------------|--------------|
| | General | Water | Sewer | |
| Revenues | | | | |
| Property Taxes | 126,442,900 | | \$ | 126,442,900 |
| Grants-In-Lieu & Special Assessments | 9,731,400 | | | 9,731,400 |
| Sales of Services | 27,937,300 | 13,979,000 | 19,101,000 | 61,017,300 |
| Licences, Permits, Penalties & Fines | 4,646,000 | | | 4,646,000 |
| Return on Investments | 1,700,000 | 165,000 | 165,000 | 2,030,000 |
| Government Grants & Transfers | 8,130,000 | | | 8,130,000 |
| Other | 1,149,000 | 460,000 | 945,000 | 2,554,000 |
| Transfer from Operating Reserves | 783,200 | | | 783,200 |
| Transfer from Development Cost Charges Reserves | 294,500 | | | 294,500 |
| Transfer from Equity in Capital Assets | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 |
| | 195,314,300 | 18,104,000 | 25,211,000 \$ | 238,629,300 |
| Expenditures | | | | |
| General Government | 17,789,850 | | \$ | 17,789,850 |
| Protection to Persons & Property | 69,203,000 | | | 69,203,000 |
| Transportation and Public Works | 25,984,300 | | | 25,984,300 |
| Environmental Health Services | 18,043,200 | | | 18,043,200 |
| Water & Sewer Services | -,, | 8,765,500 | 11,340,500 | 20,106,000 |
| Parks, Recreation & Cultural Services | 30.036.600 | -,, | , | 30,036,600 |
| Planning & Development | 5,519,050 | | | 5,519,050 |
| Interest & Other | 325,000 | | | 325,000 |
| Amortization | 14,500,000 | 3,500,000 | 5,000,000 | 23,000,000 |
| Transfer to Funds | 14,000,000 | 0,000,000 | 0,000,000 | 20,000,000 |
| Operating Reserves | 5,375,800 | 3,148,500 | 8,520,500 | 17,044,800 |
| Capital Funds | 3,012,500 | 2,690,000 | 350,000 | 6,052,500 |
| | | 2,690,000 | 350,000 | |
| Equipment Replacement Reserve | 2,675,000 | | | 2,675,000 |
| General Capital Reserve | 2,850,000 | | | 2,850,000 |
| | 195,314,300 | 18,104,000 | 25,211,000 \$ | 238,629,300 |
| Annual Surplus Before Capital | - | - | - \$ | - |
| Capital Expenditures | (17,755,000) | (3,890,000) | (850,000) | (22,495,000) |
| Government Grants Related to Capital | 120,000 | | | 120,000 |
| Developer and Other Contributions Related to Capital | 2,750,000 | 1,200,000 | 500,000 | 4,450,000 |
| Transfer from Funds for Capital | | | | |
| General Capital Reserve | 1,600,000 | | | 1,600,000 |
| Equipment Replacement Reserve | 1,500,000 | | | 1,500,000 |
| Development Cost Charges | 4,905,000 | | - | 4,905,000 |
| Current Operations | 3,012,500 | 2,690,000 | 350,000 | 6,052,500 |
| Operating Reserves | 3,867,500 | 2,000,000 | - | 3,867,500 |
| Annual Surplus | \$ - \$ | | 5 - \$ | |
| Annuai Surpius | а - \$ | - 3 | p - \$ | - |